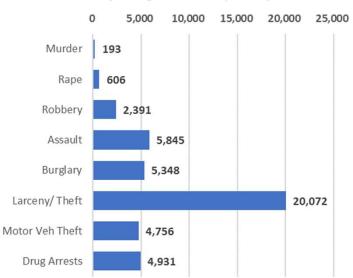


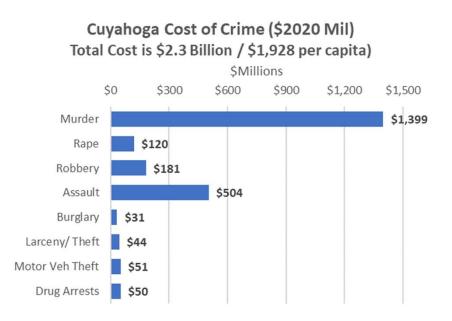
Executive Summary: Crime and Costs 39,211 Major Crimes Costing \$2.3 Billion in Cuyahoga County

 Estimate the number of major crimes (Murder, Rape, Robbery, Assault, Burglary, Larceny/Theft, Motor Vehicle Theft) in Cuyahoga County.



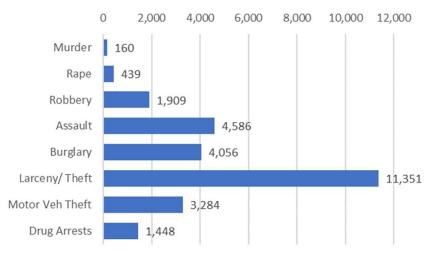
Cuyahoga Crimes (2020)

2. Estimate the cost of crime to victims & society for Cuyahoga County.



Executive Summary: Crime and Costs 25,785 Major Crimes Costing \$1.87 Billion in Cleveland

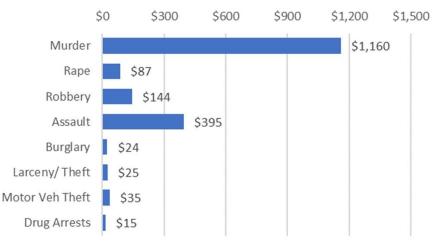
 Estimate the number of major crimes (Murder, Rape, Robbery, Assault, Burglary, Larceny/Theft, Motor Vehicle Theft) in Cleveland.



Cleveland Crimes (2020) = 25,785

2. Estimate the cost of crime to victims & society for Cleveland





Executive Summary: Cost Savings for Cuyahoga County 10% More Police Officers Cuts 670 Crimes & Saves \$57.2 Million

3. Estimate the reduction in incidence & cost of crime from adding more police officers.

For All Cuyahoga County Cities

- Increase police by 10% -380
- Current cost of crime \$2.3 Billion
- Projected Crime decrease 670 crimes
- Cost of crime savings \$114 Million
- Cost of adding police \$57 Million
- Net cost of crime savings \$57.2 Million

Cost of Crime Change from Adding 10% More Police						
	All Cuya Cities					
Population	1,235,000					
Total Crime	39,211					
ASSUME: 10% Increase in Police	380					
RESULTS						
Current Crime Cost	\$2,330,285,000					
Chg in Number of Major Crimes	(670)					
Crime Savings from Police Incr	(\$114,151,000)					
Cost of Addl Officers	\$57,000,000					
NET CRIME COST SAVINGS	(\$57,151,000)					
Net Savings Per Addl Officer	(\$150,397)					
Current crime Cost Per Capita	\$1,887					
Net Savings Per Capita	(\$46)					
% Change Number of Crimes	-1.7%					
% Change Cost of Crime	-4.9%					

Executive Summary: Cost Savings for Cleveland 10% More Police Officers Cuts 472 Crimes & Saves \$69 Million

3. Estimate the reduction in incidence & cost of crime from adding more police officers.

For Cleveland

- Increase police by 10% -181
- Current cost of crime \$1.87 Billion
- Projected Crime decrease 472 crimes
- Cost of crime savings \$93.4 Million
- Cost of adding police \$24 Million
- Net cost of crime savings \$69 Million

Cost of Crime Change from Adding 10% More Police						
	Cleveland					
Population	380,000					
Total Crime	25,785					
ASSUME: 10% Increase in Police	181					
RESULTS						
Current Crime Cost	\$1,870,380,000					
Chg in Number of Major Crimes	(472)					
Crime Savings from Police Incr	(\$93,390,000)					
Cost of Addl Officers	\$24,362,600					
NET CRIME COST SAVINGS	(\$69,027,400)					
Net Savings Per Addl Officer	(\$381,367)					
Current crime Cost Per Capita	\$4,922					
Net Savings Per Capita	(\$182)					
% Change Number of Crimes	-1.8%					
% Change Cost of Crime	-5.0%					

Executive Summary: Looking at Cleveland & City Group Results

Value of Adding More Police May Vary By Community

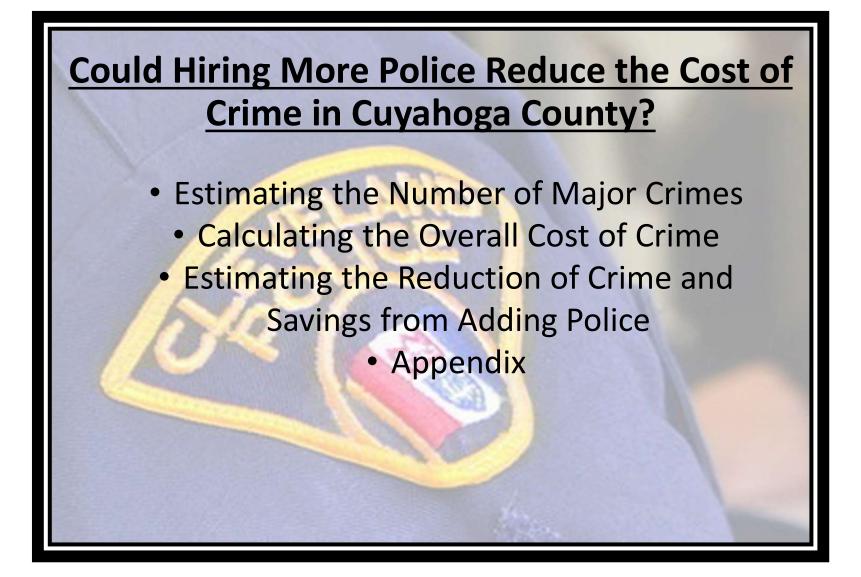
3. Reduction in Incidence & Cost of Crime from Adding More Police Officers Will Vary Depending on Severity of Crime

- The cost of adding more police is usually advantageous to the community since the cost of crime drops. Adding 10% more police results in a 1.5% to 2.0% drop in the number of crimes and 3.4% to 5.0% drop in the cost of crimes.
- Overall results depend on the cost of police and on the extent to which crime is a major problem is the community. In general, results will be better in communities with higher crime rate, such as 300 crimes per 10,000 population, and a lower average cost per officer.

Cost of Crime Chan	Cost of Crime Change from Adding 10% More Police										
	Cleveland	Other Cities	5 High Crime Cities								
Population	380,000	855,000	113,000								
Total Crime	25,785	13,426	3,990								
ASSUME: 10% Increase in Police	181	200	38								
RESULTS											
Current Crime Cost	\$1,870,380,000	\$459,907,000	\$149,396,000								
Chg in Number of Major Crimes	(472)	(198)	(59)								
Crime Savings from Police Incr	(\$93,390,000)	(\$20,762,000)	(\$6,743,000)								
Cost of Addl Officers	\$24,362,600	\$31,700,000	\$5,730,400								
NET CRIME COST SAVINGS	(\$69,027,400)	\$10,938,000	(\$1,012,600)								
Net Savings Per Addl Officer	(\$381,367)	\$54,690	(\$26,647)								
Current crime Cost Per Capita	\$4,922	\$538	\$1,322								
Net Savings Per Capita	(\$182)	\$13	(\$9)								
% Change Number of Crimes	-1.8%	-1.5%	-1.5%								
% Change Cost of Crime	-5.0%	-4.5%	-3.4%								

Executive Summary: General Conclusions & Implications Cost of Crime Estimates Can Help Cleveland & Cuyahoga County

- INCIDENCE & COST OF CRIME: An estimate of major crime & the cost of crime in Cuyahoga County can be developed. A good estimate helps local political/ community leaders & the general public understand the full costs of crime to victims and the burden of crime on the poor.
- BENEFIT OF MORE POLICE: A model to quantify the benefits of additional police is possible to develop and is likely to show the financial benefits of adding more police, especially in high-crime areas. Analyzing crime cost and the police trade-off allows a more rational evaluation of measures to prevent & reduce crime and allows systematic comparison to other government policies.
- IMPROVED LOCAL POLICIES: It is a fundamental responsibility of local government to provide safety, security and protection of property to all of its citizens. The public should demand better performance, efficiency and transparency from local and county governments regarding crime because crime is subject to substantial local control.



Estimating Number of Major Crimes in Cuyahoga County

Major Crimes include:

Murder, Rape, Robbery, Assault, Burglary, Larceny/Theft, Motor Vehicle Theft.

- Local data is based on Police Reports to Federal & State Officials (FBI/OIBRS).
- Police reports are voluntary, so current data is not available for many municipalities.
- OIBRS Data must be supplemented by direct FIOA requests to local police departments or estimated from past data.
- Many crimes go unreported because victims feel crime is trivial, fear retaliation, or don't want to get perpetrators in trouble.
- Other Illegal Activities (FBI Part 2 Crimes) are important but not focus of this study.
 - Drugs Possession/Sales, Vandalism, Fraud, Child Maltreatment, Imparied Driving, Weapons Carrying, Drunkeness & Disorderly Conduct & Several Other Activities.
 - National estimates are generally based on Natl Survey of Victimization Costs.
 - Local data exists in courts and police departments but is not readily available to the public.
 - Drug possession/sales are included in this study.

Reported Major Crimes in Cuyahoga Co. (2020) Estimated at 39,211

Major Crimes: Murder, Rape, Robbery, Assault, Burglary, Larceny/Theft, Motor Vehicle Theft

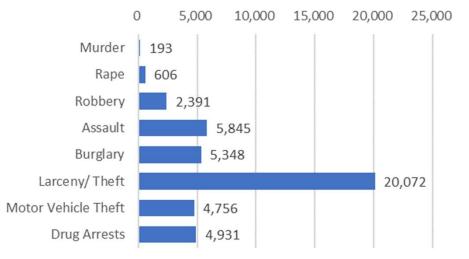
Crime	Cuyahoga Crimes (2020)
Murder	193
Rape	606
Robbery	2,391
Assault	5,845
Burglary	5,348
Larceny/ Theft	20,072
Motor Vehicle Theft	4,756
Drug Arrests	4,931
Total Excl Drugs	39,211

Cuyahoga Crimes (2020)

Source: Reported crime estimates from OIBRS. Source: Est based on 2021 or 5-yrs average OIBRS. Small communities (less than 1000 population) est'd at 5.

Source: Drug estimate from OIBRS. Estimates based on 20 drug arrests/10k pop.

Cuyahoga Crimes (2020) = 39,211



Note: A significant number of major crimes are unreported to police for a variety of reasons.

For this reason, the number of actual crimes may be substantially higher and the estimated cost of crime in this report may be conservative.

Major Crime Rates Vary Across Cuyahoga County

- Overall crime rate of Cuyahoga County is 318 / 10K population.
- Rates Vary Across County: High county crime rate is mostly result of Cleveland which has crime rate of 677 / 10K population.
- Major crime rates over 200 crimes / 10,000 population are undesirable.

Crimes and Crim	e Rates fo	r Cuyahoga	a City Gro	ups										
City Group	2019 Pop	Crime Rate Per 10K Pop	Total Crime	Violent Crime Total	Murder	Rape	Robbery	Aggravat ed Assault	Property Crime Total	Burglary	Larceny Theft	Motor Vehicle Theft	Drug Arrests (2020-21 Avg)	Drug Arrest Rate/10K
Cleveland	381,009	677	25,785	7094	160	439	1909	4586	18691	4056	11351	3284	1448	38
Chagrin Valley	73,504	87	637	39	0	3	10	26	598	44	514	40	178	24
Heights	130,922	180	2,353	313	8	34	72	199	2040	202	1618	220	405	31
Northeast	75,015	310	2,329	410	10	28	133	239	1919	340	1200	379	136	18
Parma/South	154,112	149	2,290	252	1	41	43	167	2038	219	1581	238	952	62
Cuya Valley/South	48,300	73	355	38	0	4	8	26	317	33	255	29	115	24
Southeast	92,042	242	2,227	574	11	25	112	426	1653	225	1119	309	147	16
Southwest	115,597	89	1,031	90	0	8	15	67	941	79	812	50	346	30
West Shore	164,392	116	1,909	132	2	20	47	63	1777	145	1433	199	484	29
Total Cities	1,234,893	315	38,916	8942	192	602	2349	5799	29974	5343	19883	4748	4211	34
Metroparks, RTA, Sheriff			295	93	1	4	42	46	202	5	189	8	720	
CUYAHOGA TOTAL	1,234,893	318	39,211	9035	193	606	2391	5845	30176	5348	20072	4756	4931	

Source: Reported crime estimates from OIBRS. Violent crime include murder, rape, robbery, aggraved assault. Property crimes include burglary, larceny/theft, motor vehicle theft.

Source: Unreported community estimates based on 2021 or 5-yrs average OIBRS. Small communities (less than 1000 population) est'd at 5.

Source: Drug estimate from OIBRS. Estimates based on 20 drug arrest per 10K population.

Cuyahoga City Safety Assessment

50% of population in 40 cities have rates less than 200 / 10k Population & are regarded as "very safe". 5 cities with 38% of the county's population are "unsafe" with crime rates greater than 300 / 10K population.

Crimes, Crime Rate								
City	Safety Assessement	2019 Pop	Crime Rate Per 10K Pop	Total Crime	Violent Crime Total	Property Crime Total	Drug Arrests (2020-21 Avg)	Drug Arrest Rate/10
Broadview Heights	Very Safe	19,102	17	32	12	20	55	2
Moreland Hills	Very Safe	3,303	21	7	0	7	7	2
Olmsted Falls	Very Safe	8,828	27	24	2	22	4	
Olmsted Township	Very Safe	13,432	31	41	3	38	3	1
Rocky River	Very Safe	19,986	39	78	13	65	30	1
Gates Mills	Very Safe	2,217	41	9	0	9	3	1
Highland Hills	Very Safe	960	42	4	0	4	7	7
Brecksville	Very Safe	13,604	46	63	2	61	11	
Hunting Valley	Very Safe	601	50	3	0	3	1	2
North Randall	Very Safe	988	51	5	0	5	2	2
Seven Hills	Very Safe	11,590	54	63	5	58	17	1
Glenwillow	Very Safe	919	54	5	0	5	1	1
Bentleyville	Very Safe	846	59	5	0	5	2	2
Woodmere	Very Safe	853	59	5	0	5	2	2
Orange	Very Safe	3,290	67	22	2	20	7	2
Middleburg Heights	Very Safe	15,432	67	104	5	99	87	5
Oakwood	Very Safe	3,624	69	25	8	17	7	2
Fairview Park	Very Safe	<mark>16</mark> ,161	71	115	12	103	27	1
Newburgh Heights	Very Safe	2,049	73	15	0	15	4	2
North Royalton	Very Safe	30,068	74	223	52	171	143	4
Valley View	Very Safe	1,997	75	15	0	15	1	
Solon	Very Safe	22,779	76	174	11	163	83	3
Pepper Pike	Very Safe	6,330	79	50	5	45	19	3
Cuyahoga Heights	Very Safe	607	82	5	0	5	1	2
Mayfield Village	Very Safe	3,337	90	30	0	30	7	2
Bay Village	Very Safe	15,194	90	136	6	130	32	2
Berea	Very Safe	18,609	92	172	24	148	36	1

Source: Reported crime estimates from OIBRS. Violent crime include murder, rape, robbery, aggraved assault. Property crimes include burglary, lar

Source: Unreported community estimates based on 2021 or 5-yrs average OIBRS. Small communities (less than 1000 population) est'd at 5.

Source: Drug estimate from OIBRS. Estimates based on 20 drug arrest per 10K population.

Note Crime Rate Safety Assessment: Very Safe < 100 Crimes per 10k Pop; Safe =100-199; Vulnerable = 200-299;

City	Safety Assessement	2019 Pop	Crime Rate Per 10K Pop	Total Crime	Violent Crime Total	Property Crime Total	Drug Arrests (2020-21 Avg)	Drug Arrest Rate/10K
Westlake	Safe	32,032	101	323	14	309	64	20
Mayfield Heights	Safe	18,487	104	192	17	175	26	14
Shaker Heights	Safe	27,027	105	285	26	259	9	3
Chagrin Falls	Safe	3,941	109	43	0	43	10	25
Walton Hills	Safe	2,269	115	26	1	25	11	48
Highland Heights	Safe	8,373	122	102	4	98	13	16
Parma	Safe	78,103	122	949	165	784	651	83
Strongsville	Safe	44,660	128	571	9	562	160	36
Lyndhurst	Safe	13,366	129	172	23	149	98	73
Bedford	Safe	12,457	133	166	12	154	18	14
North Olmsted	Safe	31,341	138	431	17	414	115	37
Bratenahl village	Safe	1,159	147	17	8	9	9	78
University Heights	Safe	12,797	149	191	30	161	24	19
Parma Heights	Safe	19,790	152	300	51	249	125	63
Cleveland Heights	Safe	43,992	158	695	131	564	180	41
Lakewood	Safe	49,678	166	826	70	756	216	43
Maple Heights	Safe	22,078	176	388	170	218	45	20
Linndale	Safe	169	178	3	0	3	1	59
Richmond Heights	Safe	10,342	183	189	19	170	63	61
Brook Park	Safe	18,382	195	359	14	345	3	2
Bedford Heights	Vulnerable	10,460	208	218	47	171	10	10
Independence	Vulnerable	7,175	229	164	23	141	29	40
Brooklyn Heights	Vulnerable	1,497	234	35	0	35	3	20
East Cleveland	Vulnerable	16,964	275	467	116	351	37	22
South Euclid	Vulnerable	21,297	281	599	80	519	8	4
Garfield Heights	Unsafe	27,448	324	890	205	685	31	11
Beachwood	Unsafe	11,590	350	406	23	383	84	72
Euclid	Unsafe	46,550	356	1,656	267	1,389	27	6
Warrensville Heights	Unsafe	13,108	401	526	132	394	26	20
Brooklyn	Unsafe	10,646	481	512	12	500	68	64
Cleveland	Unsafe	381,009	677	25,785	7,094	18,691	1448	38
TOTAL Cities	x-Total	1,234,893	315	38,916	8,942	29,974	4,211	34
Metroparks, RTA, Sheriff		NA	NA	295	93	202	720	

Calculating the Cost of 39,211 Major Crimes

Estimates of the Tangible & Intangible Costs of Crime Include:

- Victim Costs Medical, Property & Productivity
- Police, Court & Incarceration Costs
- Loss of Perpetrator Income Due to Life of Crime
- Quality of Life Impacts
- Opportunity Costs of Activities Curtailed by Crime

Meta-Analysis Approach: Examine and Apply Well-Known Cost Per Crime Estimates to Cuyahoga County

One Frequently Cited Study of Cost of Crime Illustrates Approach

Sample Costs: Miller-Cohen Cost Per Crime Estimates (\$2020) Larceny/ Motor Veh Murder Robbery Burglary Rape Assault Theft Theft Medical Cost per Crime \$0 \$13,525 \$3,540 \$2,080 \$2,220 \$0 \$0 \$0 \$0 \$6,907 \$0 Mental Health Cost per Crime \$12,719 \$208 \$428 \$33 \$1,942,014 \$7,623 \$2,434 \$41 Productivity Cost per Crime \$4,927 \$125 Property Loss Cost per Crime \$187 \$1,365 \$84 \$3,061 \$1,117 \$7,667 \$209 \$957 \$1,403 \$4,583 \$618 \$957 \$759 Public Serv (Police, EMS) Cost per Crime \$158,060 \$6,555 Adjudication & Sanctioning per Crime \$507,712 \$47,429 \$14,639 \$993 \$2.729 \$2,086 \$989 \$815 Perpetrator Work Loss Cost per Crime \$19,550 \$6,296 \$2,428 \$188,897 \$240 \$15,565 \$0 \$5,470,188 \$22,460 \$0 \$0 Quality of Life Cost per Crime \$339,449 \$5,076 \$8,293,323 \$425,642 \$46,482 \$41,189 \$5,702 \$11,452 Total Cost per Crime Source: Miller, Cohen, Swedler, Ali & Hendrie, Incidentce & Cost of Personal & Property Crimes in the US, 2017 (Aug 2020). See source for methodology. Notes: Victim cost estimates for medical costs & lost productivity based hospital admissions, emergency room visits, mental health activity adjusted to lifetime costs. Notes: Property cost estimate based on NCVS survey data. Note: Estimate for police, EMS public services from Hunt, Anderson & Sanders, The Price of Justice (2017) with costs updated to 2020

Note: Estimate for Adjudication & Sanctioning and for Perpetrator Work Loss from Miller, Cohen et al., Incidence & Cost (2020).

Note: Estimate for Quality of Life from Miller, Cohen et al., The Price of Justice (2020) and are based on analysis of jury injury awards.

Note: 2017 to 2020 Adjustment = 1.062

See Appendix & source to see how Cohen and Miller calculated each component.

Approach: Review Crime Estimates of 13 Studies

- Meta-Study Approach: Review popular, frequently-cited studies.
- Methodologies of 13 studies offer different, but well-justified approaches that sometimes result in significant differences in cost of crime estimates.

Average Cost of Crime Estimates for Violent & Property Crimes- 13 Studies (\$2020)									
Study	Murder	Rape	Robbery	Aggrav. Assault	Burglary	Larceny/ Theft	Motor Vehicle Theft	Drug Sales/ Possession	
Miller, Cohen, Swedler, Ali & Hendrie (2020) \$8,293,323	\$425,642	\$46,482	\$41,189	\$5,702	\$5,076	\$11,452	\$10,147	
McCollister, French & Fang (2010)	\$10,770,488	\$288,690	\$50,730	\$128,317	\$7,748	\$4,235	\$12,916		
Chalkin (2017)	\$6,714,389	\$188,843	\$49,099	\$107,010	\$5,789	\$2,501	\$11,254		
Cohen (1988)		\$117,456	\$28,978	\$27,607	\$3,087	\$412	\$7,201		
Cohen Miller & Roseman (1994)		\$100,075	\$41,120	\$31,101					
Miller et al. (1993)	\$4,969,459	\$96 <i>,</i> 403	\$39,610	\$29,959					
Miller et al. (1996)	\$5,252,281	\$149,178	\$22,290	\$25,720	\$2,572	\$634	\$6,858		
Miller, Cohen, & Wiersma (1996)		\$150,670	\$22,513	\$25,978	\$2,597	\$640	\$6,926		
Cohen et al (2004)		\$320,309	\$107,675	\$188,030	\$3,379	\$992	\$6,554		
Rakumar & French (1997)		\$89,942	\$56,291	\$148,608	\$5,282	\$1,786	\$11,069		
Rand Crime Calculator (2010)	\$10,370,393	\$261,221	\$80,665	\$104,599	\$15,702	\$2,565	\$10,886		
Roman (2009)		\$189,272	\$362,779	\$175,717	\$6,729	\$3,216	\$22,976		
Cooley & Pianto (2016)	\$4,358,319								
Average Cost Per Crime- 13 Studies	\$7,246,950	\$198,142	\$75,686	\$86,153	\$5,859	\$2,206	\$10,809	\$10,147	
Sources: Miller et al. (2020), McCollister (2010), Chalkin (2017), Rand (2010)	, Cooley & Piant	o (2016) Estimate	s adjusted to 202	0 Dollars				

Conclusion: Base Cost of Crime Estimates on Average of 13 Studies

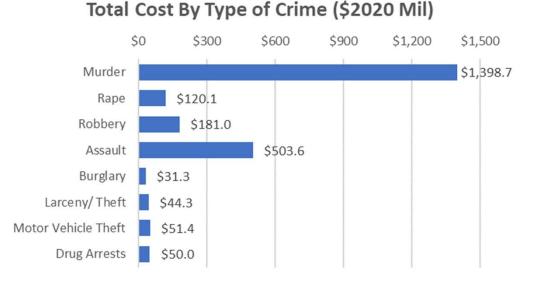
 Despite some differences in methodology and results, averaging multiple costof-crime studies provides reasonable consensus-based estimate and minimizes chance of major error in magnitude of estimate.



Average Cost Per Crime (2020)

Result: Cuyahoga Cost of Crime (2020)= \$2.38 Billion / \$1,928 Per Capita

 Total cost to victims and society of Cuyahoga County's 39,211 major crimes was \$2.38 Billion or \$1,928 per capita.



Cuyahoga County Crime Cost (2020) **Total Cost** Average **Total Cost** of Crime Per Cuyahoga Cost Per of Crime Crimes (2020) Crime-13 Capita-(\$Mil) Studies Cuyahoga Total Excl Drugs 39,211 \$ 7,246,950 \$ Murder 193 1,398.7 Ś 1,133 198,142 \$ \$ Rape 606 \$ 120.1 97 2,391 Ś 75,686 \$ \$ Robbery 181.0 147 \$ \$ Assault 5,845 Ś 86,153 503.6 408 5,348 Ś 5,859 Ś Ś Burglary 31.3 25 20,072 Ś 2,206 \$ 44.3 Ś Larceny/ Theft 36 Motor Vehicle Theft 4,756 Ś 10,809 Ś 51.4 Ś 42 Ś Drug Arrests 4,931 Ś 10,147 50.0 Ś 41 \$ **Total Cost of Crime** 2,380.3 \$ 1,928 Note: Cuyahoga County Population estimated at 1,235,000.

Result: Cleveland Cost of Crime (2020) = \$1.885 Billion / \$4,961 Per Capita

- City of Cleveland had 25,785 major crimes in 2020, or 66% of County's total.
- Total cost to victims and society of Cleveland's 25,785 major crimes was \$1.885 Billion or \$1,928 per capita.



Su	Summary of Cleveland & Cuyahoga County Crime (2020)								
	Total Crime,	Murder	Rape	Robbery	Aggrav.	Burglary	Larceny	Motor	Drug
	excl Drugs	Wuruer	Каре		Assault	Durgiary	Theft	Veh Theft	Arrests
Cuyahoga County	39,211	193	606	2,391	5,845	5,348	20,072	4,756	4,931
Cleveland	25,785	160	439	1,909	4,586	4,056	11,351	3,284	1,448
Cleveland %	66%	83%	72%	80%	79%	76%	57%	69%	29%

Cleveland Crime Cost (2020)								
	Cleveland Crimes (2020)	Average Cost Per Crime- 13 Studies		of	tal Cost Crime \$Mil)	С	tal Cost of rime Per Capita- Ileveland	
Total Excl Drugs	25,785			_				
Murder	160	\$7	7,246,950	\$	1,160	\$	3,051	
Rape	439	\$	198,142	\$	87	\$	229	
Robbery	1,909	\$	75,686	\$	144	\$	380	
Assault	4,586	\$	86,153	\$	395	\$	1,040	
Burglary	4,056	\$	5,859	\$	24	\$	63	
Larceny/ Theft	11,351	\$	2,206	\$	25	\$	66	
Motor Vehicle Theft	3,284	\$	10,809	\$	35	\$	93	
Drug Arrests	1,448	\$	10,147	\$	15	\$	39	
Total Cost of Crime				\$	1,885	\$	4,961	

Note: Cleveland Population estimated at 380,000.

Cleveland Cost By Type of Crime (\$2020 Mil)

How Much Would Hiring More Police Reduce the Incidence and Cost of Crime in Cuyahoga County and Cleveland?

Key Issues: Extent to which additional police can reduce major crime Versus the cost of adding police

Compare: Cost of Crime Reduction With Cost of Hiring More Police

Size of Department	Change in Number of	of Police Personnel			
2,000		20			
Crime Type	Cost Per Crime	Crimes Per Year	Crime Costs (Millions)	Change In Number of Crimes	Changes In Crime Cost (Millions)
Murder	\$4,358,319	160	\$697.33	-1.48	\$-6.46
Rape	\$400,793	439	\$175.95	0	\$0
Robbery	\$43,768	1,909	\$83.55	-11.3	\$-0.49
Aggravated Assault	\$38,784	4,586	\$177.86	-13.39	\$-0.52
Burglary	\$5,369	4,056	\$21.78	-16.39	\$-0.09
Larceny	\$5,369	11,351	\$60.94	0	\$0
Motor Vehicle Theft	\$4,780	3,284	\$15.70	-14.45	\$-0.07
Aggregate Crime Co	st		\$1,233.11	Change in Crime Costs	\$-7.63
Dollar Year Adjustme	ent				1.00
Crime Costs in Dolla	rs (Millions)		\$1,233.11	Change in Crime Costs (Millions)	\$-7.63
				Value of One Officer	\$381,765

Sample: Rand Cost of Crime Calculator

Approach: Use Best Economic Studies of Sensitivity of Crime Incidence to Increases in Police Manpower in Multiple Cities

Recent meta-study by Chalfin And McCrary provides good data from hundreds of cities on "elasticity" (sensitivity) of crime to 1% increase in police

Change in Crime Per 1% Increase in Police							
	Rand (2010)	Chalkin & McCrary (2018)					
Murder	-0.927%	-0.666%					
Rape	-0.170%	-0.255%					
Robbery	-0.592%	-0.559%					
Aggrav Assault	-0.292%	-0.099%					
Burlary	-0.404%	-0.225%					
Larceny	-0.103%	-0.083%					
Motor Veh Theft	Motor Veh Theft -0.440% -0.343%						
Source: RAND Center on Quality Policing, Paul Heaton, Hidden in Plain Site, Cost of Crime Calculator (2010)							

Source: Chalkin and McCrary, Are US Cities Underpoliced (2018)

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THE REVIEW OF ECONOMICS AND STATISTICS

TABLE 5.—COMPARISON OF ESTIMATES OF THE POLICE ELASTICITY OF CRIME

Source	Cross- Sectional Years Units		Research Design	Violent Crime	Murder	Robbery	Property Crime	Burglary	Motor Vehicle Theft
Marvell and Moody (1996)	1973-1992	56 cities	OLS: lags as control variables		-0.24 (0.09)	-0.22		-0.15 (0.04)	-0.30 (0.07)
Levitt (1997)	1970-1992	59 cities	IV: mayoral elections	-0.79 (0.61)	-3.03 (2.03)	-1.29 (1.00)	0.00 (0.34)	-0.55 (0.67)	-0.44 (0.98)
McCrary (2002)	1970-1992	59 cities	IV: mayoral elections	-0.66 (0.65)	-2.69 (2.07)	-0.98 (1.09)	0.11 (0.43)	-0.47 (0.77)	-0.77 (1.08)
Levitt (2002)	1975-1995	122 cities	IV: number of firefighters	-0.44 (0.23)	-0.91 (0.33)	-0.45 (0.26)	-0.50 (0.24)	-0.20 (0.26)	-1.70 (0.57)
Corman and Mocan (2005)	1974-1999	NYC	OLS: monthly time series	18000000	-0.50 (1.04)	-0.39 (0.45)		-0.28 (0.23)	-0.58 (0.25)
Klick and Tabarrok (2005)	2002-2003	DC	DiD: high terrorism alert days	0.00 (na)		0.0000000		-0.30 (0.18)	-0.84 (0.25)
Evans and Owens (2007)	1990-2001	2,074 cities	IV: COPS grants	-0.99 (0.33)	-0.84 (0.47)	-1.34 (0.52)	-0.26 (0.16)	-0.59 (0.18)	-0.85 (0.35)
Lin (2009)	1970-2000	51 states	IV: state sales tax	-1.13 (0.74)	-2.73 (1.31)	-1.86	-2.18 (0.93)	-1.59 (0.80)	-4.14 (1.82)
Our preferred estimates	1960-2010	242 cities	Measurement error correction	-0.34 (0.10)	-0.67 (0.24)	-0.56 (0.12)	-0.17 (0.06)	-0.23 (0.09)	-0.34 (0.10)

Table reports implied elasticities and standard errors from recent articles employing a novel identification strategy to estimate the effect of police on crime. Under research design, studies are classified as using least squares (OLS), instrumental variables (IV), or differences in-differences (DiD) to identify the effect of police on crime. In place of the original elasticities reported in Levit (1997), we have included elasticity estimates from McCrary (2002), which correct for a coding error in the original paper; McCrary (2002) estimates refer to the estimates using a different measure of mayoral elections. Our preferred estimates, which account for the presence of measurement errors, are shown below.

Source: Chalfin & McCrary, "Are U.S. Cities Underpoliced: Theory & Evidence", <u>Review of Economics and Statistics</u>, March 2018.

Approach: Combine Data in Model to Estimate Cost Changes

MODEL ASSUMPTIONS						
	Cuyahoga Co	Cleveland	Other Cities	Avg Cost Per Crime	Crime Chg Per 1% Incr in Police	Cuyahoga Co Govt
Murder	193	160	33	\$ 7,246,950	-0.666%	193
Rape	606	439	167	\$ 198,142	-0.255%	606
Robbery	2,391	1,909	482	\$ 75,686	-0.559%	2,391
Aggravated Assault	5,845	4,586	1,259	\$ 86,153	-0.099%	5,845
Burglary	5,348	4,056	1,292	\$	-0.225%	5,348
Larceny Theft	20,072	11,351	8,721	\$ 2,206	-0.083%	20,072
Motor Vehicle Theft	4,756	3,284	1,472	. ,	-0.343%	4,756
Drug Arrests (2020-21 Avg)	4,931	1,448	3,483	\$ 10,147	NA	4,931
Total Crime, excl Drugs	39,211	25,785	13,426			39,211
Population	1,235,000	380,000	855,000			1,235,000
Size of Police Dept	3,817	1,817	2,000			1,615
1% Chg in Police	38	18	20			16
Avg Cost Per Officer	\$150,000	\$134,600	\$160,000			\$104,800
Note: Model design based on Rand Cost of C	Crime model.					
Source: Crime estimates for large communit	ties from OIBRS or Police Re	ports. Estimates based	on 5-yrs average. Small o	communities est'd	at 5.	
Source: Drug estimate from OIBRS, 2020-21 a	avg Estimates for some con	nmunities based on 20	drug arrest per 10K popu	llation.		
Sources for crime cost: Miller et al. (2020), N	AcCollister (2010), Chalkin (2	017), Rand (2010), Coo	ley & Pianto (2016) Estim	ates adjusted to 20	20 Dollars	
Source for crime elasticity: Chalkin and McC	rary, Are US Cities Underpol	iced (2018)				
Source for Cle police size and avg cost: 2021	Cle Fin Audit					
Source for other cities police and cost: FBI T	able 78, Ohio Law Enforceme	ent, audits, websites.	Budget from Hinkel repor	rts, audits		
Source for county executive safety forces si	ze & budget: 2020-2021 Cuya	hoga Co. Budget- Safe	ty			

<u>10% Increase of Police Results: For All Cuyahoga Cities, Net Crime Cost</u> <u>Would Decrease By \$57 Million (Including Cost of Additional Police)</u>

Cleveland & All Other Cuyahoga Cities

ASSUME: Increase in Police	380
% Increase	10.0%
Size of Selected Cities Police Dept	3817
1% Chg in Police	38
Police Cost / Officer	\$ 150,000
Population	1,235,000
RESULTS	
Current Crime Cost	\$2,330,285,000
Chg in Number of Major Crimes	(670)
Crime Savings from Police Incr	(\$114,151,000)
Cost of Addl Officers	\$57,000,000
NET CRIME COST SAVINGS	(\$57,151,000)
Net Savings Per Addl Officer	(\$150,397)
Current crime Cost Per Capita	\$1,887
Net Savings Per Capita	(\$46)

<u>Details</u>

- Projected number of police would increase by 380 (10%) with a projected cost of \$57 Million.
- Number of major crimes would decrease by 670.
- Total cost of crime would decrease from \$2.33 Billion by \$114 Million.
- Net Crime Cost Savings of \$57 Million.
- Estimate is conservative because it is only reported crime in seven major categories. It doesn't include effect of more police on unreported crime and on other illegal activities.

	(+ · •)								
	Crimes/Yr		Crimes/Yr Avg Cost Per Crime Cost (\$Mil)		Crime Chg/1%	Crime Chg/1% Chg No of		Chg in Crime	
	Chines/ H		Crime	Chine Cost (Şivili)	Incr	Crimes	(Cost (\$Mil)	
Murder	193	\$	7,246,950	\$1,398.7	-0.666%	(12.85)	\$	(93.15)	
Rape	606	\$	198,142	\$120.1	-0.255%	(15.45)	\$	(3.06)	
Robbery	2,391	\$	75,686	\$181.0	-0.559%	(133.66)	\$	(10.12)	
Aggrav Assault	5,845	\$	86,153	\$503.6	-0.099%	(57.87)	\$	(4.99)	
Burglary	5,348	\$	5 <i>,</i> 859	\$31.3	-0.225%	(120.33)	\$	(0.71)	
Larceny	20,072	\$	2,206	\$44.3	-0.083%	(166.60)	\$	(0.37)	
Motor Veh Theft	4,756	\$	10,809	\$51.4	-0.343%	(163.13)	\$	(1.76)	
Total	39,211			\$2,330.3		(669.89)	\$	(114.15)	
Drug Arrests	4,931	\$	10,147	\$50.0	NA				
% Change Number & Cost Crime						-1.7%		-4.9%	

<u>10% Increase of Police Results: Net Crime Cost for Cleveland Would</u> <u>Decrease By \$69 Million (Including Cost of Additional Police)</u>

Cleveland

ASSUME: Increase in Police	181
% Increase	10.0%
Size of Cle Police Dept	1817
1% Chg in Police	18
Cle Police 2021 Audit / Officer	\$ 134,600
Cleveland Population	380,000
RESULTS	
Current Crime Cost	\$1,870,380,000
Chg in Number of Major Crimes	(472)
Crime Savings from Police Incr	(\$93,390,000)
Cost of Addl Officers	\$24,362,600
NET CRIME REDUCTION SAVINGS	(\$69,027,400)
Net Savings Per Addl Officer	(\$381,367)
Current crime Cost Per Capita	\$4,922
Net Savings Per Capita	\$ (182)

<u>Details</u>

- Projected number of police would increase by 181 (10%) with a projected cost of \$24.4 Million.
- Number of major crimes would decrease by 472.
- Total cost of crime would decrease from \$1.87 Billion by \$93.4 Million.
- Net Crime Cost Savings of \$69 Million.
- Estimate is conservative because it is only reported crime in seven major categories. It doesn't include effect of more police on unreported crime and on other illegal activities.

	+ (/	-,						
	Crimes/Yr		Crimes/Yr Avg Cost Per Crime Cost (\$Mil)		Crime Chg/1%	Chg No of	Chg in Crime	
			Crime			Crimes	C	ost (\$Mil)
Murder	160	\$	7,246,950	\$1,159.5	-0.666%	(10.66)	\$	(77.22)
Rape	439	\$	198,142	\$87.0	-0.255%	(11.20)	\$	(2.22)
Robbery	1,909	\$	75,686	\$144.5	-0.559%	(106.71)	\$	(8.08)
Aggrav Assault	4,586	\$	86,153	\$395.1	-0.099%	(45.40)	\$	(3.91)
Burglary	4,056	\$	5 <i>,</i> 859	\$23.8	-0.225%	(91.26)	\$	(0.54)
Larceny	11,351	\$	2,206	\$25.0	-0.083%	(94.21)	\$	(0.21)
Motor Veh Theft	3,284	\$	10,809	\$35.5	-0.343%	(112.64)	\$	(1.22)
Total	25,785			\$1,870.4		(472.08)	\$	(93.39)
Drug Arrests	1448	\$	10,147	\$14.7	NA			
% Change Number & Cost Crime						-1.8%		-5.0%

<u>10% Increase of Police Results: Due to a Lower Crime Rate, Net Crime Cost for</u> Other Cities Would Increase By \$11 Million (Including Cost of Additional Police)

ASSUME: Increase in Police	20
% Increase	10.09
Size of Other Cities Police Dept	200
1% Chg in Police	2
Police Cost / Officer	\$ 158,500
County Population	855,000
RESULTS	
Current Crime Cost	\$459,907,000
Chg in Number of Major Crimes	(198
Crime Savings from Police Incr	(\$20,762,000
Cost of Addl Officers	\$31,700,000
NET CRIME COST INCR	\$10,938,000
Net Incr Per Addl Officer	\$54,69
Current crime Cost Per Capita	\$538
Net Savings Per Capita	\$ 13

Details

- Projected number of police would increase by 200 (10%) with a projected cost of \$31.7 Million.
- Number of major crimes would decrease by 198.
- Total cost of crime would decrease from \$460 Million by \$20.8 Million.
- Net Crime Cost Increase of \$11 Million because Crime Savings are less than Cost of Additional Officers.
- Results show model is sensitive to overall crime rate & cost of additional officers. Low crime communities may not benefit as much from increases.
- Estimate may understate savings because it is only reported crime in seven major categories. It doesn't include effect of more police on unreported crime and on other illegal activities.

	Crimes/Yr	Д	Avg Cost Per Crime	Crime Cost (\$Mil)	Crime Chg/1%	Chg No of Crimes		hg in Crime Cost (\$Mil)
	22	~		6000 A	0.000			
Murder	33	Ş	7,246,950	\$239.1	-0.666%	(2.20)	Ş	(15.93)
Rape	167	\$	198,142	\$33.1	-0.255%	(4.26)	\$	(0.84)
Robbery	482	\$	75,686	\$36.5	-0.559%	(26.94)	\$	(2.04)
Aggrav Assault	1,259	\$	86,153	\$108.5	-0.099%	(12.46)	\$	(1.07)
Burglary	1,292	\$	5,859	\$7.6	-0.225%	(29.07)	\$	(0.17)
Larceny	8,721	\$	2,206	\$19.2	-0.083%	(72.38)	\$	(0.16)
Motor Veh Theft	1,472	\$	10,809	\$15.9	-0.343%	(50.49)	\$	(0.55)
Total	13,426			\$459.9		(197.81)	\$	(20.76)
Drug Arrests	3,483	\$	10,809	\$37.6	NA			
% Change Number & Cost Crime						-1.5%		-4.5%

<u>10% Increase of Police Results: Net Crime Cost in 5 High-Crime Cities (Population 113,000)</u> <u>Would Decrease By \$1 Million Including Cost of Additional Police</u>

5 High Crime Cities (Cr	ime Rate>300/1	LOk Pop)
ASSUME: Increase in Police	38	
% Increase	10.0%	
Size of Selectedl Cities Police Dept	381	
1% Chg in Police	3.8	
Police Cost / Officer	\$ 150,800	
Population	113,000	
RESULTS		
Current Crime Cost	\$149,396,000	
Chg in Number of Major Crimes	(59)	
Crime Savings from Police Incr	(\$6,743,000)	
Cost of Addl Officers	\$5,730,400	
NET CRIME COST SAVINGS	(\$1,012,600)	
Net Savings Per Addl Officer	(\$26,647)	
Current crime Cost Per Capita	\$1,322	
Net Savings Per Capita	(\$9)	
	Crimes/Vr	Avg Cost P

Details: Tests Model Sensitivity to High-Crime Areas

- Projected number of police would increase by 38 (10%) with a projected cost of \$5.7 Million.
- Number of major crimes would decrease by 59.
- Total cost of crime would decrease from \$149 Million by \$6.7 Million.
- Net Crime Cost Savings of \$1 Million.
- Estimate is conservative because it is only reported crime in seven major categories. It doesn't include effect of more police on unreported crime and on other illegal activities.

Net Savings i el Capita	(45)											
	Crimes/Yr	Av	g Cost Per	Crime Cost (\$Mil)	Crime Chg/1%	Chg No of	Ch	g in Crime				
	Crimes/11		Crime	Chine Cost (Şivili)	Incr	Crimes	Co	ost (\$Mil)				
Murder	11	\$	7,246,950	\$79.7	-0.666%	(0.73)	\$	(5.31)				
Rape	40	\$	198,142	\$7.9	-0.255%	(1.02)	\$	(0.20)				
Robbery	139	\$	75 <i>,</i> 686	\$10.5	-0.559%	(7.77)	\$	(0.59)				
Aggrav Assault	449	\$	86,153	\$38.7	-0.099%	(4.45)	\$	(0.38)				
Burglary	390	\$	5,859	\$2.3	-0.225%	(8.78)	\$	(0.05)				
Larceny	2,527	\$	2,206	\$5.6	-0.083%	(20.97)	\$	(0.05)				
Motor Veh Theft	434	\$	10,809	\$4.7	-0.343%	(14.89)	\$	(0.16)				
Total	3,990			\$149.4		(58.60)	\$	(6.74)				
Drug Arrests	236		10147	\$2.4	NA							
% Change Number & Cost Crime						-1.5%		-4.5%				
Note: Five cities (with crime rates >2	200 per 10k pop) were E	uclid, (Garfield Hts,	Warrensville Hts, Bea	chwood & Brook	lyn						

Summary of Model Results

- Adding 10% more police results in a 1.5% to 2.0% drop in the number of crimes and in a 3.4% to 5.0% drop in the cost of crimes.
- Overall results depend on the cost of police and on the extent to which crime is a major problem is the community. In general, results will be better in communities with higher crime rate, such as 300 crimes per 10,000 population, and a lower average cost per officer.

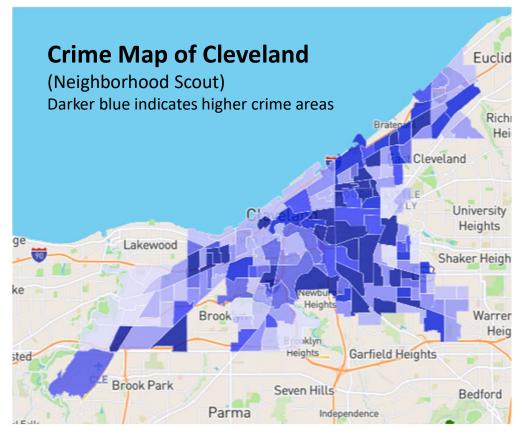
Summary of Model Re	esults: Cost of Crin	ne Change from	Adding 10% M	ore Police
	All Cuya Cities	Cleveland	Other Cities	5 High Crime Cities
Population	1,235,000	380,000	855,000	113,000
Total Crime	39,211	25,785	13,426	3,990
ASSUME: 10% Increase in Police	380	181	200	38
RESULTS				
Current Crime Cost	\$2,330,285,000	\$1,870,380,000	\$459,907,000	\$149,396,000
Chg in Number of Major Crimes	(670)	(472)	(198)	(59)
Crime Savings from Police Incr	(\$114,151,000)	(\$93,390,000)	(\$20,762,000)	(\$6,743,000)
Cost of Addl Officers	\$57,000,000	\$24,362,600	\$31,700,000	\$5,730,400
NET CRIME COST SAVINGS	(\$57,151,000)	(\$69,027,400)	\$10,938,000	(\$1,012,600)
Net Savings Per Addl Officer	(\$150,397)	(\$381,367)	\$54 <i>,</i> 690	(\$26,647)
Current crime Cost Per Capita	\$1,887	\$4,922	\$538	\$1,322
Net Savings Per Capita	(\$46)	(\$182)	\$13	(\$9)
% Change Number of Crimes	-1.7%	-1.8%	-1.5%	-1.5%
% Change Cost of Crime	-4.9%	-5.0%	-4.5%	-3.4%

Other Social Costs of Crime are Significant Non-Quantifiable Burdens

Opportunity Costs of Crime are foregone social benefits that are the result of crime but are difficult to quantify.

High Crime Areas have several negative economic consequences:

- Crime causes people to avoid the area or take extra security measures, which discourages business formation & job creation.
- Crime discourages housing investment because they are regarded as undesirable places to live.
- Crime has a major impact on the living conditions & economic opportunities for the poor.
- Crime requires high levels of government safety & social services which are less effective in high crime areas.
- Crime require major interventions to reduce crime. These efforts are often controversial, politically difficult and socially divisive.



Conclusions & Implications

- Although it is not an easy task because of the shortage of current crime & police data, an estimate of major crime & the cost of crime in Cuyahoga County can be developed.
 - Estimates of the incidence and full cost of crime are important because local political & community leaders & the general public fail to understand full costs of crime. The lack of understanding results in undervaluing sacrifices by crime victims and in poor assessment of trade-off between crime prevention & control policies and other government policies.
 - High crime rates have a major impact of the poor because they are more likely to live in high-crime areas. This results in high government safety costs & compromises the effectiveness of programs to reduce poverty.
- A model to quantify the benefit of additional police can be developed and is likely to show the financial benefits of adding more police, especially in high-crime areas.
 - Analyzing crime cost allows a more rational evaluation of measures to prevent & reduce crime and allows systematic comparison to other government policies.
- It is a fundamental responsibility of local government to provide safety, security and protection of property to all of its citizens. The public should demand better performance, efficiency and transparency from local and county governments regarding crime.
 - Crime is subject to substantial local control because local and county governments already spend a significant portion of their budgets on crime prevention & control.

Appendices with Technical Detail

- Appendix 1: Calculating the Number of Crimes in Cuyahoga County
- Appendix 2: Cost of Crime Estimates and Sources of Crime Cost Data
- Appendix 3: Documenting the Public Sector's Cost of Handling Crime
- Appendix 4: Strategies for Crime Reduction

Appendices with Technical Detail

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Appendix 1: How were the Number of Crimes in Cuyahoga County Calculated?

- Cuyahoga Co. Crime Estimates By City: 39,211 Violent & Property Crimes (FBI Part 1) in 2020 (Based on Police Reports & Estimates)
- Comparing Cuyahoga County Cities: Safety Based on Estimated Crime Rates

<u>Cuyahoga Co. had an estimated 39,211 Violent & Property Crimes</u> in 2020 (Based on Police Reports & Estimates)

City Group	Crime Rate Per 10K Pop	Total Crime	Violent Crime Total	Murder	Rape	Robbery	Aggrav Assault	Property Crime Total	Burglary	Larceny Theft	Motor Vehicle Theft	Drug Arrests
Cleveland	677	25,785	7,094	160	439	1,909	4,586	18,691	4,056	11,351	3,284	1,448
Chagrin Valley	87	637	39	0	3	10	26	598	44	514	40	178
Heights	180	2,353	313	8	34	72	199	2,040	202	1,618	220	405
Northeast	310	2,329	410	10	28	133	239	1,919	340	1,200	379	136
Parma/South	149	2,290	252	1	41	43	167	2,038	219	1,581	238	952
Cuya Valley/South	73	355	38	0	4	8	26	317	33	255	29	115
Southeast	242	2,227	574	11	25	112	426	1,653	225	1,119	309	147
Southwest	89	1,031	90	0	8	15	67	941	79	812	50	346
West Shore	116	1,909	132	2	20	47	63	1,777	145	1,433	199	484
Total Cities	315	38,916	8,942	192	602	2,349	5,799	29,974	5,343	19,883	4,748	4,211
Metroparks, RTA, She	eriff	295	93	1	4	42	46	202	5	189	8	720
CUYAHOGA TOTAL	318	39,211	9,035	193	606	2,391	5 <i>,</i> 845	30,176	5,348	20,072	4,756	4,931
Source: Crime estimates for large communities from OIBRS or Police Reports. Estimates based on 5-yrs average. Small										communiti	ies est'd a	t 5.
Source: Drug estimate from OIBRS. Estimates for some communities based on 20 drug arrest per 10K population.												

Crime, Crime Rates>100 Per 10k Pop & Drug Estimates By City

City 🗸	Crime Rate Per 10K Pop	Total Crime	Violent Crime Total ∽	Murder	Rape	Robbery	Aggrav Assault	Property Crime Tota -	Burglary	Larceny Theft	Motor Vehicle Thef ∗	Source or Est Basic	Drug Arrest	Source of Drug Es+
Cleveland	677	25,785	7,094	160	439	1,909	4,586	18,691	4,056	11,351	3,284	OIBRS	1448	OIBRS
Brooklyn	481	512	12	0	0	5	7	500	33	435	32	OIBRS	68	OIBRS
Warrensville Heights	401	526	132	2	4	21	105	394	33	209	152	Police	26	20per10K
Euclid	356	1,656	267	5	20	62	180	1,389	206	956	227	OIBRS	27	OIBRS
Beachwood	350	406	23	0	3	7	13	383	15	348	20	OIBRS	84	OIBRS
Garfield Heights	324	890	205	4	13	44	144	685	103	579	3	OIBRS	31	OIBRS
South Euclid	281	599	80	0	7	21	52	519	38	445	36	OIBRS	8	OIBRS
East Cleveland	275	467	116	4	5	66	41	351	117	112	122	Est-5yr Avg	37	OIBRS
Brooklyn Heights	234	35	0	0	0	0	0	35	8	23	4	Est-5yr Avg	3	20per10K
Independence	229	164	23	0	4	8	11	141	6	123	12	OIBRS	29	OIBRS
Bedford Heights	208	218	47	3	1	7	36	171	17	116	38	Police	10	OIBRS
Brook Park	195	359	14	0	5	5	4	345	20	285	40	Police	3	OIBRS
Richmond Heights	183	189	19	1	3	5	10	170	16	124	30	Police	63	OIBRS
Linndale	178	3	0	0	0	0	0	3	1	2	0	Est Tot=5	1	OIBRS
Maple Heights	176	388	170	1	6	34	129	218	57	93	68	OIBRS	45	OIBRS
Lakewood	166	826	70	1	10	30	29	756	62	602	92	OIBRS	216	OIBRS
Cleveland Heights	158	695	131	6	10	21	94	564	64	420	80	OIBRS	180	OIBRS
Parma Heights	152	300	51	0	5	2	44	249	30	194	25	Police	125	OIBRS
University Heights	149	191	30	0	5	13	12	161	15	120	26	Police	24	OIBRS
Bratenahl village	147	17	8	0	0	0	8	9	1	8	0	OIBRS	9	OIBRS
North Olmsted	138	431	17	1	4	6	6	414	33	341	40	OIBRS	115	OIBRS
Bedford	133	166	12	1	0	5	6	154	11	105	38	Police	18	OIBRS
Lyndhurst	129	172	23	1	3	6	13	149	13	114	22	OIBRS	98	OIBRS
Strongsville	128	571	9	0	1	4	4	562	27	511	24	Police	160	OIBRS
Highland Heights	122	102	4	0	0	2	2	98	5	88	5	OIBRS	13	OIBRS
Parma	122	949	165	0	29	28	108	784	117	562	105	OIBRS	651	OIBRS
Walton Hills	115	26	1	0	0	0	1	25	6	17	2	Est-5yr Avg	11	OIBRS
Chagrin Falls	109	43	0	0	0	0	0	43	3	31	9	OIBRS	10	OIBRS
Shaker Heights	105	285	26	1	6	4	15	259	56	167	36	Police	9	OIBRS
Mayfield Heights	104	192	17	0	1	7	9	175	5	163	7	OIBRS	26	OIBRS
Westlake	101	323	14	0	4	5	5	309	28	237	44	Police	64	20per10K

Crime, Crime Rates<100 Per 10k Pop & Drug Estimates By City

City	Crime Rate Per 10K Pop	Total Crime	Violent Crime Total	Murder	Rape	Robbery	Aggrav Assault	Property Crime Total	Burglary	Larceny Theft	Motor Vehicle Theft	Source or Est Basis	Drug Arrests	Source of Drug Est
Berea	92	172	24	0	2	9	13	148	17	125	6	OIBRS	36	OIBRS
Mayfield Village	90	30	0	0	0	0	0	30	0	29	1	Police	7	20per10K
Bay Village	90	136	6	0	1	0	5	130	8	106	16	OIBRS	32	OIBRS
Cuyahoga Heights	82	5	0	0	0	0	0	5	1	4	0	Est Tot=5	1	20per10K
Pepper Pike	79	50	5	0	0	0	5	45	6	33	6	OIBRS	19	OIBRS
Solon	76	174	11	0	2	1	8	163	15	138	10	OIBRS	83	OIBRS
Valley View	75	15	0	0	0	0	0	15	4	10	1	Est-2021 OIBRS	1	OIBRS
North Royalton	74	223	52	0	4	2	46	171	24	133	14	OIBRS	143	OIBRS
Newburgh Heights	73	15	0	0	0	0	0	15	4	10	1	Est-Oakwood	4	20per10K
Fairview Park	71	115	12	0	0	4	8	103	8	92	3	OIBRS	27	OIBRS
Oakwood	69	25	8	0	1	1	6	17	2	6	9	Police	7	20per10K
Orange	67	22	2	0	0	0	2	20	3	15	2	Police	7	20per10K
Middleburg Heights	67	104	5	1	1	2	1	99	6	73	20	Police	87	OIBRS
Bentleyville	59	5	0	0	0	0	0	5	1	4	0	Est Tot=5	2	OIBRS
Woodmere	59	5	0	0	0	0	0	5	1	4	0	Est Tot=5	2	20per10K
Seven Hills	54	63	5	0	1	1	3	58	12	30	16	OIBRS	17	OIBRS
Glenwillow	54	5	0	0	0	0	0	5	1	4	0	Est Tot=5	1	OIBRS
North Randall	51	5	0	0	0	0	0	5	1	4	0	Est Tot=5	2	20per10K
Hunting Valley	50	3	0	0	0	0	0	3	2	1	0	OIBRS	1	20per10K
Brecksville	46	63	2	0	0	0	2	61	2	54	5	OIBRS	11	OIBRS
Highland Hills	42	4	0	0	0	0	0	4	0	3	1	Est-5yr Avg	7	OIBRS
Gates Mills	41	9	0	0	0	0	0	9	4	5	0	Est-2021 OIBRS	3	OIBRS
Rocky River	39	78	13	0	1	2	10	65	6	55	4	Police	30	OIBRS
Olmsted Township	31	41	3	0	0	0	3	38	6	29	3	OIBRS	3	OIBRS
Olmsted Falls	27	24	2	0	1	0	1	22	5	14	3	OIBRS	4	OIBRS
Moreland Hills	21	7	0	0	0	0	0	7	0	7	0	Police	7	20per10K
Broadview Heights	17	32	12	0	0	0	12	20	2	14	4	OIBRS	55	OIBRS
TOTAL Cities	315	38,916	8,942	192	602	2,349	5,799	29,974	5,343	19,883	4,748	TOTAL	4,211	TOTAL

Source: Crime estimates for large communities from OIBRS or Police Reports. Estimates based on 5-yrs OIBRS average. Six small communities est'd at 5.

Source: Drug estimate from OIBRS. Estimates for some communities based on 20 drug arrest per 10K population.

Appendix 2: Estimating the Cost of Major Crimes

Crime has tangible & intangible costs:

- Victim Costs Medical, Mental Health, Property & Productivity
- Police, Court & Incarceration Costs
- Loss of Perpetrator Income Due to Life of Crime
- Quality of Life Impacts
- Opportunity Costs of Activities Curtailed by Crime

Miller & Cohen Good Example of Methodology Applied to Estimate Total Cost of Crime in Cuyahoga County

Sample Sources: Crime Cost Data

	Appendix	
	Source of Data fo	r Crime Costs
Cost Category	Source	Notes
Medical	2010-18 NCVS; 2014 Healthcare Cost and Utilization Program (HCUP))	Distribution of injuries taken from NCVS; costs estimated by applying methodology in Zonfrillo et al. (2018) to HCUP data
Mental Health	Cohen and Miller (1998)	Based on 1993 survey of mental health care providers; limited types of crimes
Productivity	2014 HCUP	Costs estimated by applying methodology in Zonfrillo et al. (2018) and Miller et al. (1996) to HCUP data
Property loss	Miller, Cohen & Weirsema (1996); Harrell (2019); Titus et al. (1994); see text for Vandalism	Identity theft from NCVS (Harrell, 2019); Fraud from NIJ survey (Titus et al., 1994); Vandalism from several studies discussed in text.
Public Services		
Police	Hunt et al. (2019)	Estimate of police cost per reported crime.
Emergency Services	Miller et al. (1993)	Estimate of emergency transport services for victims of rape, robbery, assault, arson and murder
Victim assistance	Miller, Cohen and Wiersema (1996)	Based on ratio of non-NCVS to NCVS reported cases
Adjudication an	nd Sanctioning	
Courts	Hunt et al. (2017)	Estimate of courts, judges, juries, and indigent defense per reported crime
Corrections	McCollister et al. (2010)	Based on methodology from Miller et al. (1996)
Perpetrator work loss	McCollister et al. (2010)	Based on methodology from Miller et al. (1996)
Quality of Life	Miller et al. (2017)	Miller et al. (2017) for rape, assault, robbery

Sources: US crimes: Miller, Cohen, Swedler, Ali & Hendrie, Incidence & Cost of Personal & Property Crimes in the US, 2017 (Aug 2020).

Table 4. Costs to Victims and Victims' Families/Friends

COST	DEFINITION/ EXAMPLES	SAMPLE DATA SOURCES			
Property loss	Losses of property not reimbursed by insurance or victim compensation	NCVS, UCR, victim service provider data			
Physical healthcare (immediate and long term)	Emergency treatment, other medical care expenses not covered by insurance or reimbursed by victim compensation	Medical records, hospital data, insurance records re. non- covered expenses, NCVS			
Mental healthcare	Psychological or psychiatric care or treatment, counseling expenses not covered by insurance or reimbursed by victim compensation. Includes effects of specialized mental healthcare not being available, thus exacerbating later costs; and care for primary, secondary, and tertiary victims, intergenerational costs	Medical records, victim service provider records, insurance records re. noncovered expenses, NCVS, hospital data, SAMHSA			
Security expenditures	Alarm system, door/window locks, etc.	Consumer Reports, trade association data, NCVS			
Repeat victimization avoidance behaviors	Moving, relocating, altering transportation mode/patterns (commutes, types of work, level of societal engagement, etc.)	Dept. of Transportation, real estate sales, rental statistics, Victim Comp/Assistance data, service provider data, NCVS			
Lost wages	Workdays off during recovery, from lost childcare due to victimization, or to attend court proceedings, etc.	Department of Labor, NCVS			
Lost school days	Immediate days lost, impact of lost school time on future academic trajectory and future earnings potential. Includes college/university (lost days, drop out, or decision not to pursue)	School/Truancy records, post- graduation placement records, NCVS			
Household services, childcare, and elder care	Household services, childcare, and eldercare service costs, esp. for primary caretaker victims who can no longer provide the services they provided prior to victimization	National Partnership for Women and Families, Victim comp in states that cover child care, NCVS			
Pain and suffering	Physical/mental pain and suffering, lost quality of life, increased suicide risk	QALY, ⁵ DALY, ⁶ jury award data.			
Lost quality of life	Long term loss of affect/enjoyment of life	QALY; DALY, jury award data.			

Source: Lugo & Przybylski, Estimating the Financial Costs of Crime Victimization (2019), Funded by Office of Justice Programs' National Criminal Justice Reference Service

Appendix 2: Cost Per Crime Estimates (2020 Dollars)

Miller-Cohen	Cost Per (Crime Est	timates (\$2020)					
Type of Crime	Medical Cost per Crime	Mental Health Cost per Crime	Productivity Cost per Crime	Property Loss Cost per Crime	Public Serv (Police, EMS) Cost per Crime	Adjudication & Sanctioning per Crime	Perpetrator Work Loss Cost per Crime	Quality of Life Cost per Crime	Total Cost per Crime
Murder	\$13,525	\$12,719	\$1,942,014	\$209	\$158,060	\$507,712	\$188,897	\$5,470,188	\$8,293,323
Rape	\$3 <i>,</i> 540	\$6 <i>,</i> 907	\$7,623	\$187	\$957	\$47,429	\$19 <i>,</i> 550	\$339,449	\$425,642
Robbery	\$2,080	\$208	\$4,927	\$1,365	\$1,403	\$14,639	\$6,296	\$15,565	\$46,482
Assault	\$2,220	\$428	\$2,434	\$84	\$4 <i>,</i> 583	\$6,555	\$2,428	\$22,460	\$41,189
Burglary	\$0	\$0	\$41	\$3,061	\$618	\$993	\$989	\$0	\$5,702
Larceny/Theft	\$0	\$0	\$33	\$1,117	\$957	\$2,729	\$240	\$0	\$5,076
Motor Vehicle Theft	\$0	\$0	\$125	\$7 <i>,</i> 667	\$759	\$2,086	\$815	\$0	\$11,452
Sources: Most cost estimat	tes from Miller,	Cohen, Swedler	, Ali & Hendrie,	Incidentce & Co	st of Personal & Pro	perty Crimes in t	he US, 2017 (Aug 2	020). See source f	or methodology
Notes: Victim cost estimat	es for medical c	osts & lost prod	uctivity are base	d on data from	hospital admissions	, emergency rooi	n visits, mental he	alth activity adjus	sted to lifetime (
Notes: Property cost estim	nate based on NG	CVS survey data							
Note: Estimate for police,	Note: Estimate for police, EMS public services based on Hunt, Anderson & Sanders, The Price of Justice (2017) with costs updated to 2020								
Note: Estimate for Adjudication & Sanctioning and for Perpetrator Work Loss from Miller, Cohen et al., Incidence & Cost (2020).									
Note: Estimate for Quality	of Life from Mil	ler, Cohen et al.	, The Price of Ju	stice (2020) and	are based on analy	sis of jury injury a	wards.		
Note: 2017 to 2020 Adjustn	nent	1.062							

Victim Cost of Crime is \$518.4 Million (\$420 Per Capita)

Victim Costs include medical, mental health, personal productivity & property losses

Sample Application: Miller-Cohen-Victim Cost Per Crime (\$2020) Cuvahoga Medical Cost per Victim Cost Cuyahoga Property Loss Victim Cost per Mental Health Productivity Cost Type of Crime Victim Crime Crime Crime Cost per Crime per Crime Cost per Crime Crime Per Capita Cost \$13,525 \$12,719 \$1,942,014 \$1,968,467 \$379,914,100 \$308 Murder 193 \$209 Rape 606 \$3,540 \$6,907 \$7,623 \$187 \$18,257 \$11,063,700 \$9 \$20,514,800 2,391 \$2,080 \$4,927 \$1,365 \$8,580 \$17 Robbery \$208 \$84 \$30,195,300 Assault 5,845 \$2,220 \$428 \$2,434 \$5,166 \$24 Burglary \$0 \$0 \$41 \$3,061 \$3,102 \$16,589,500 \$13 5,348 \$0 \$0 Larceny/Theft \$19 20,072 \$33 \$1,117 \$1,150 \$23,082,800 Motor Vehicle Theft \$0 \$0 \$125 \$7,667 \$7,792 \$37,058,800 \$30 4,756 \$518,419,000 Total 39,211 \$420

Societal/QOL Cost of Crime is \$2.4 Billion (\$1,941 Per Capita)

- Tangible societal costs include **public services** to investigate, adjudicate & punish crime.
- **Perpetrator work losses are s**ocietal costs (foregone benefits) that result from criminals choosing to engage in illegal activity rather than legal & productive work.
- **QOL costs** recognize the fact that costs to victims go beyond the tangible costs they bear. They may be based on jury awards that compensate victims for pain and suffering or governmental measures to prevent death or injury from accidental or criminal activity.

Type of Crime	Cuyahoga Crime	Public Serv (Police, EMS) Cost per Crime	Adjudication & Sanctioning per Crime	Perpetrator Work Loss Cost per Crime	Quality of Life Cost per Crime	Societal & QOL Cost per Crime	Cuyahoga Societal/QOL Crime Cost	Societal/ QOL Cost Per Capita
Murder	193	\$158,060	\$507,712	\$188,897	\$5,470,188	\$8,293,323	\$1,600,611,300	\$1,296
Rape	606	\$957	\$47,429	\$19,550	\$339,449	\$425,642	\$257,939,100	\$209
Robbery	2,391	\$1,403	\$14,639	\$6,296	\$15,565	\$46,482	\$111,138,500	\$90
Assault	5,845	\$4,583	\$6,555	\$2,428	\$22,460	\$41,189	\$240,749,700	\$195
Burglary	5,348	\$618	\$993	\$989	\$0	\$5,702	\$30,494,300	\$25
Larceny/Theft	20,072	\$957	\$2,729	\$240	\$0	\$5,076	\$101,885,500	\$82
Motor Vehicle Theft	4,756	\$759	\$2,086	\$815	\$0	\$11,452	\$54,465,700	\$44
Total	39,211						\$2,397,284,100	\$1,941

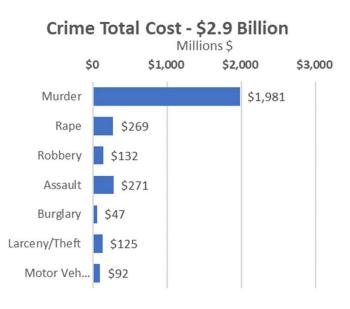
Sample Application: Miller-Cohen- Societal & QOL Cost Per Crime (\$2020)

Total Cost of Cuyahoga Crime is \$2.9 Billion (\$2,361 Per Capita)

Estimate is based on Miller-Cohen Methodology & Crime Cost Estimates.

Sample Application: Miller-Cohen- Total Cost Per Crime (\$2020)

Type of Crime	Cuyahoga Crime	Cuyahoga Victim Crime Cost	Cuyahoga Societal/QOL Crime Cost	Cuyahoga Crime Total Cost	Total Per Capita Cost
Murder	193	\$379,914,100	\$1,600,611,300	\$1,980,525,400	\$1,604
Rape	606	\$11,063,700	\$257,939,100	\$269,002,800	\$218
Robbery	2,391	\$20,514,800	\$111,138,500	\$131,653,300	\$107
Assault	5,845	\$30,195,300	\$240,749,700	\$270,945,000	\$219
Burglary	5,348	\$16,589,500	\$30,494,300	\$47,083,800	\$38
Larceny/Theft	20,072	\$23,082,800	\$101,885,500	\$124,968,300	\$101
Motor Veh Theft	4,756	\$37,058,800	\$54,465,700	\$91,524,500	\$74
Total	39,211	\$518,419,000	\$2,397,284,100	\$2,915,703,100	\$2,361



Appendix 3: Public Sector's Cost of Handling Crime: Spending on Police and EMS, The Courts and Incarceration

Several Public Data Sources Confirm that Public Safety is a Major Function of City and County Governments

- From BLS, Quarterly Survey of Employment & Wages: Local Crime Spending: Crime Prevention & Control Represent About 60% of Local & Cuyahoga Co. Government Employment & Wages
- From City Audited Reports: City Governments in Cuyahoga Co. Spent \$641 Million (\$530 Per Capita) on Security
- From the Cuyahoga County Budget: Cuyahoga Co. Government departments (\$340 Per Capita) Spent \$419 Million on Safety-Related Departments

Local Crime Spending: Crime Prevention & Control Represent About 60% of Local & Cuyahoga Co. Government Employment & Wages

- Public safety is major local government cost.
- Over 11,000 employees were employed in 161 justice, public order & safety establishments in Cuyahoga County in 2020.
- Total Wages were \$763 million in 2020. (\$618 per capita)
- Justice, public order & safety employment represents 59% of all public administration employment and 64% of all wages.
- Not all time spent by justice, public order & safety employees is spent on crime control.

				-						
Cuyahoga	Co. Justice, Pu	ublic Order & S	Safety Activit	ies						
Establishments, Employment & Wages (\$Mil) (2020)										
Year	Establishments	Employment	Wages (\$Mil)	Per Capita						
Police protection	41	5,326	\$ 379.0	\$ 307						
Fire protection	38	2,458	\$ 203.6	\$ 165						
Courts	26	2,339	\$ 112.8	\$ 91						
Legal counsel & prosecution	33	738	\$ 44.9	\$ 36						
Correctional institutions	11	292	\$ 14.7	\$ 12						
Other justice & safety activities	12	130	\$ 8.2	\$ 7						
Justice, public order & safety activities Total	161	11,283	\$ 763.1	\$ 618						
All Public Administration	396	19,083	\$ 1,189.2	\$ 964						
%Empl Justice, public order & safety activities	41%	59%	64%							
Source: BLS, Quarterly Census of	Employment & Wages									

Local Crime Spending: Audit Data Shows City Governments in Cuyahoga Co. Spent \$641 Million (\$530 Per Capita) on Security

Median city government spent 50% of total general fund revenue on security.

Cuyanoga City Government Expenditures on Security (2020)										
Entity Name	Рор	Genl Fund Security Exp Persons & Prop	Per Capita Security	% Security of Tot Exp		Entity Name	Рор	Genl Fund Security Exp Persons & Prop	Per Capita Security	% Security of Tot Exp
City of Cleveland	396 <mark>,81</mark> 5	\$306,881,000	\$773	60%		City of Brooklyn	11,169	\$6,711,000	\$601	48%
City of Euclid	48,920	\$22,342,000	\$457	60%		City of Parma Hts	20,045	\$6,509,000	\$325	58%
City of Parma	79,091	\$20,173,000	\$255	47%		City of North Royalton	30,252	\$5,292,000	\$175	<mark>43</mark> %
City of Beachwood	11,953	\$19,406,000	\$1,624	48%		City of Berea	18,788	\$5,283,000	\$281	35%
City of Lakewood	52,131	\$18,462,000	\$354	44%		City of Fairview Park	<mark>16,8</mark> 26	\$4,984,000	\$296	53%
City of Solon	22,911	\$16,159,000	\$705	42%		City of Bay Village	15,040	\$4,930,000	\$328	44%
City of Shaker Hts	28,448	\$15,611,000	\$549	41%		City of Brecksville	<mark>14,51</mark> 8	\$4,850,000	\$334	21%
City of Strongsville	44,750	\$15,568,000	\$348	62%		City of Maple Hts	22,078	\$4,725,000	\$214	57%
City of Cleveland Hts	46,121	\$15,111,000	\$328	37%		City of Broadview Hts	19,195	\$4,484,000	\$234	32%
City of Mayfield Hts	19,155	\$12,901,000	\$674	62%		Village of Oakwood	3,668	\$4,318,000	\$1,177	51%
City of North Olmsted	32,718	\$12,835,000	\$392	60%		City of Richmond Hts	10,546	\$3,492,000	\$331	46%
City of Westlake	32,729	\$10,123,000	\$309	37%		Village of Brooklyn Hts	1,550	\$3,160,000	\$2,039	54%
City of Warrensville Hts	13,542	\$9,691,000	\$716	20%		City of East Cleveland	16,964	\$3,072,000	<mark>\$181</mark>	35%
City of Brook Park	18,617	\$8,795,000	\$472	49%		Village of Chagrin Falls	4,113	\$2,588,000	\$629	46%
City of Middleburg Hts	15,946	\$8,781,000	\$551	46%		City of Pepper Pike	6,269	\$2,393,000	\$382	39%
City of University Hts	13,539	\$8,698,000	\$642	66%		City of Seven Hills	11,795	\$2,106,000	\$179	31%
City of Independence	7,175	\$8,304,000	\$1,157	37%		City of Bedford	12,289	\$2,001,000	\$163	19%
City of Rocky River	19,986	\$8,244,000	\$412	58%		City of Olmsted Falls	8,883	\$1,630,000	\$183	39%
City of South Euclid	21,572	\$8,024,000	\$372	49%		City of Bedford Hts	10,565	\$809,000	\$77	12%
Village of Mayfield	3,372	\$7,351,000	\$2,180	50%		Village of Moreland Hills	3,306	\$0	\$0	0%
City of Lyndhurst	13,366	\$7,177,000	\$537	52%		Cuyahoga Totals		\$641,078,000	\$530	50%
City of Highland Hts	8,390	\$7,104,000	\$847	57%		Per Capita	1,209,106	\$530		
Source: Ohio Auditor, 2020 Hir	kel Reports									

Cuyahoga City Government Expenditures on Security (2020)

Local Crime Spending: Budget Data Shows Cuyahoga Co. Government (\$340 Per Capita) Spent \$419 Million on Safety-Related Departments

- Major expenditures were by sheriff & county executive agencies (\$169 million, courts (\$212 million) & health & human services (\$212 million).
- About 30% of county budget was devoted to safety-related issues.
- About 40% of total fulltime employees were connected to safety-related departments.

2020-2021 Cuyahoga Co. B	udget- Safety
County Exec Agencies- Safety	2021 Adopted Budget
Sheriff's Department	146,014,000
Public Safety and Justice Services	10,208,000
Clerk of Courts	9,047,000
Law Department	3,984,000
Safety - County Executive Agencies	\$169,253,000
Courts & Public Defender- Safety	2021 Adopted Budget
Juvenile Court	62,286,000
Court of Common Pleas	59,790,000
Office of the Prosecutor	45,289,000
Domestic Relations Court	10,622,000
Probate Court	7,676,000
Community Based Correctional Facility	5,310,000
Municipal Courts	3,741,000
Court of Appeals	967,000
Domestic Violence	489,000
Office of the Public Defender	15,970,000
Safety- Elected Officials	\$212,140,000
Health & Human Serv Levy- Safety	2021 Adopted
TASC HHS - Alternatives to Crime	543,000
Cuyahoga Support Enforcement	10,634,000
Family Justice Center	237,000
Reentry	2,463,000
Detention Center - Special Revenue	21,719,000
Witness Victim HHS	2,064,000
Sheriff - Mental Health Services HHS	0
SAFETY HEALTH & HUMAN SERV LEVY SUE	\$37,660,000
TOTAL COUNTY GOVT SAFETY-RELATED	\$419,053,000
EXPENDITURES	,,
PER CAPITA COUNTY GOVT SAFETY- RELATED EXP	\$340
TOTAL OPERATING EXPENDITURES	\$1,401,986,000
TOTAL OPERATING EXPENDITORES	
% of TOTAL EXPENDITURES	30%

Department	2020 Current Budget					
County Sheriff	1,135					
Cuyahoga Support Enforcement	285					
Clerk of Courts	104					
Public Safety & Justice Services	67					
County Law Department	19					
HHS Office of Reentry	5					
Total County Exec- Safety Agencies	1,615					
Courts & Public Defender						
Juvenile Court	519					
Court of Common Pleas	516					
County Prosecutor	401					
Domestic Relations Court	88					
Probate Court	78					
Municipal Judicial Courts	65					
Public Defender	136					
Total Courts & Public Defender	1,803					
SAFETY STAFFING-FTEs	3,418					
TOTAL STAFFING-FTEs	7,242					
% OF TOTAL FTEs	47%					
Source: Cuyahoga County 2020-21 Budget						

Source: Cuyahoga County 2020-21 Budget

Appendix 4: Effective Strategies to Reduce Crime Exist

Potential Effectiveness, Implementation & Costs Need Professional Evaluation

POLICE-BASED STRATEGIES

• **"Hot spots" policing** focuses resources on small geographic locations where crime is concentrated by proactively increasing police patrols (by car or by foot), or through police crackdowns.

• **Stop-question-frisk (SQF) programs** rely upon the legal authority granted by court decisions to engage in frequent stops in which suspects are questioned about their activities, frisked, and often searched.

• **Broken windows policing** intends to disrupt the forces of disorder by informal enforcement tactics (warnings, rousting disorderly people) to formal or more intrusive ones (arrests, citations).

• **Third-party policing** involves police persuading or property owners, business owners, public housing agencies, and other organizations to take some responsibility for preventing crime or reducing crime problems.

• Use of Closed circuit television (CCTV) work to increase an offender's perceived risk of being identified or apprehended for criminal activity.

• **Predictive policing** uses sophisticated computer algorithms to predict changing patterns of future crime, and to identify the exact locations where specific types of crimes are likely to occur next.

COMMUNITY-ORIENTED STRATEGIES

• **Focused deterrence strategies** attempt to deter crime among repeat offenders by understanding underlying crime-producing dynamics and implementing a blended strategy of law enforcement, community mobilization, and social service actions in response.

• **Community-oriented policing** involves citizens in identifying and addressing public safety concerns, decentralizes decision making to develop responses to those concerns, and works to solve them.

• **Procedural justice policing** seeks to impress upon citizens and the wider community that the police exercise their authority in legitimate ways, with the expectation that if citizens accord legitimacy to police activity, they are more inclined to collaborate with police and abide by laws.

• **Problem-oriented policing** seeks to identify and analyze the underlying causes of crime problems and to respond using a wide variety of methods and tactics, from improving lighting and repairing fences to cleaning up parks and improving recreational opportunities for youth.

• **Place Network Investigations** involves coordinating with other agencies to identify and disrupt networks of criminogenic places that disproportionately contribute to violent crime in because they are used by individuals and criminal networks to facilitate crime.

